

# EXHIBIT 12

**DELPHI**

Energy & Engine  
Management Systems

TO: John M. Ailey, Natick  
FROM: Lynn Arens  
SUBJECT: Strike Protection tool Build

DATE: 12-19-98  
FAX#: 603-2499  
# PAGES

Please accept this memo as your authorization  
to proceed with the following tooling required  
for potential strike protection. Normal PO to  
follow.

104983.83	spool	\$ 22,500.00
10491319	cap	\$ 16,950.00
10489720	plug	\$ 19,900.00

RECEIVED  
DEC 18 1998

Lynn Arens  
Sr Buyer  
12-19-98

LYNN ARENS  
DELPHI ENERGY & ENGINE MGT. SYSTEMS  
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